

### **Investor Update**

2<sup>nd</sup> Quarter 2017

August 8, 2017

### Disclaimer

This presentation contains forward-looking information and forward-looking statements, as defined under applicable securities laws, (hereinafter collectively referred to as "forward-looking statements") that involve a number of risks and uncertainties. Forward-looking statements include all statements that are predictive in nature or depend on future events or conditions. Forward-looking statements are typically identified by the words "believes," "expects," "anticipates," "estimates," "intends," "plans" or similar expressions. Statements regarding the operations, business, financial condition, priorities, ongoing objectives, strategies and outlook of the Company, other than statements of historical fact, are forward-looking statements. Specifically, this presentation contains forward-looking statements regarding the anticipated growth in sales, income and profitability of the Company's segments; the Company's anticipated improvement in market share; the Company's capital spending levels and planned capital expenditures in 2017; the adequacy of the Company's financial liquidity; earnings per share and EBITDA growth rates; the Company's effective tax rate; the Company's ongoing business strategy; the Company's planned restructuring expenditures; and the Company's expectations regarding general business and economic conditions.

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## **Statement of Earnings**

Periods Ended June 30th

(millions of CDN \$)	Three m 2017	nonths 2016	Chan Reported	ige Ex FX	Six m 2017	onths 2016	Chai Reported	
Sales	\$ 1,252.9	\$960.2	+30%	+28%	\$ 2,314.4	\$ 1,827.0	+27%	+28%
Operating income <sup>(1)</sup> Corporate expense	188.3 <u>14.3</u> 174.0	143.1 <u>14.1</u> 129.0	+32%	+29%	347.2 27.7 319.5	293.0 		+19%
Finance cost, net	<u> </u>	<u>7.8</u> 121.2			<u> </u>	<u> </u>		
Restructuring and other items Earnings in equity accounted	5.2	18.9			12.6	21.9		
investments	0.8	1.1			1.4	1.9		
Earnings before income taxes Income taxes	151.7 41.8	103.4 31.2			275.8 78.0	232.4 70.5		
Net earnings	<u>\$ 109.9</u>	<u>\$ 72.2</u>	+52%	+54%	<u>\$ 197.8</u>	<u>\$ 161.9</u>	+22%	+25%
Effective tax rate	27.7%	30.5%			28.4%	30.6%		
EBITDA <sup>(1)</sup>	\$ 248.4	\$ 194.1	+28%	+28%	\$ 460.1	\$ 380.0	+21%	+23%



## **Earnings per Class B Share**

Periods Ended June 30th

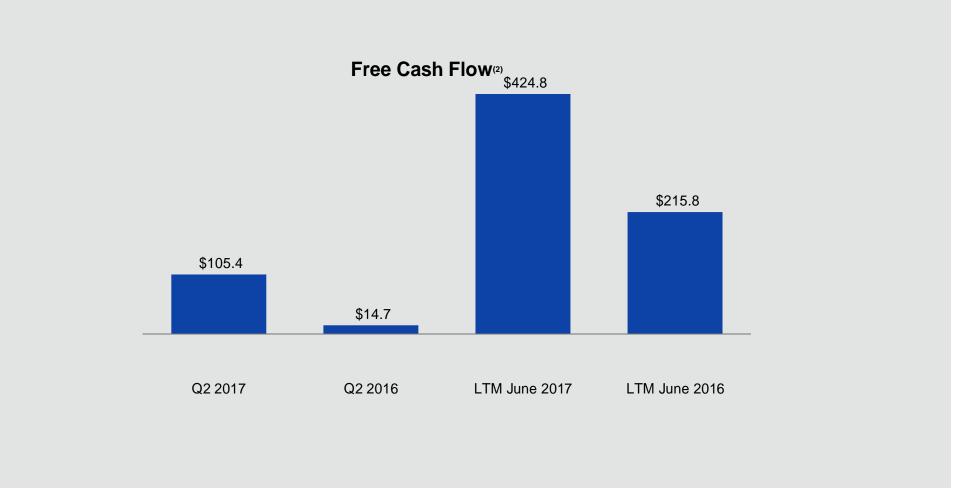
	Three months							Six	month	IS
Per Class B Share	2	2017	2016		Change	2017		2016		Change
Net earnings - basic	\$	0.63	\$	0.42	+50%	\$	1.13	\$	0.93	+22%
Net loss from restructuring and other items		0.02		0.07			0.06		0.09	
Non-cash acquisition accounting adjustment related to finished goods inventory		0.03		0.07			0.06		0.07	
Adjusted basic earnings <sup>(1)</sup>	\$	0.68	\$	0.56	+21%	\$	1.25	\$	1.09	+15%
Adjusted basic earnings variance (after tax) due to Operating income Corporate expenses Interest expenses Earnings in equity accounted investments Change in effective tax rate FX translation impact	\$	0.12 - (0.04) - 0.02 0.02 0.12				\$	0.23 (0.01) (0.07) - 0.02 (0.01) 0.16	_		



### **Cash Flow**

**Periods Ended June 30th** 

(millions of CDN \$)





## **Cash & Debt Summary**

	June	De	cember
(millions of CDN \$)	2017		2016
Revolving LTD (US\$355.6MM, €223.7MM, £65.3MM and C\$337.0MM)	\$ 1,239.6	\$	756.6
Bond (US\$500.0MM) due 2026	648.2		671.4
Two-year Term Facility (US\$438.0MM)	567.8		-
Senior Notes LTD (US\$129.0MM) due 2018	167.2		173.2
Debt - all other	 (2.0)		0.1
Total debt	2,620.8		1,601.3
Less: Cash and cash equivalents	 (477.2)		(585.1)
Net debt	\$ 2,143.6	\$	1,016.2

- Net debt increased due to Innovia acquisition since December 31, 2016
- 145 bps interest margin on the revolving credit and term credit facilities
- Available capacity within the revolving credit facility is US\$257 million
- Repaid \$136 million of debt in first six months of 2017





# **Capital Spending**

Six Months Ended June 30th, 2017

Divisions	apital ending		 eciation & ortization	Diffe	erence
CCL	\$ 148.9		\$ 84.5	\$	64.4
Avery	10.7		8.1		2.6
Checkpoint	7.9		14.9		(7.0)
Innovia	2.7		10.2		(7.5)
Container	14.1		7.3		6.8
Corporate	 -	_	0.4		(0.4)
	\$ 184.3		\$ 125.4	\$	58.9

- Excludes \$3.7 million from capital asset sales
- \$270 million 2017 capex forecast including Innovia



# **2017 Segment Reporting**

- No change at Avery, Checkpoint & Container
- New segment: Innovia: Films operations only, includes two legacy CCL operations (see below for Innovia Security)
- CCL Label segment is renamed: **CCL** and includes...
  - 1. CCL Label: Home & Personal Care
  - 2. CCL Label: Healthcare & Specialty
  - 3. CCL Label: Food & Beverage
  - 4. CCL Design
  - 5. <u>CCL Secure</u>
- <u>CCL Secure</u> = Innovia Security operations and the 2015 CCL acquisition of Sennett/Banknote Corp of America...<u>rebranded</u>



## CCL

**Periods Ended June 30th** 

(millions of CDN \$)	Three months 2017 2016		Change Reported Ex F		nonths 2016	Change Reported Ex FX
Sales	\$ 728.8	\$ 604.0	)+21% +18	% \$ 1,402.0	\$ 1,226.3	8+14% +15%
Adj. operating income <sup>(3)(4)</sup>	\$ 117.5	\$ 91.3		% \$ 231.9	\$ 195.2	 2+19% +20%
Return on Sales	16.1%	15.1%	/o	16.5%	15.9%	6
EBITDA <sup>(1)</sup>	\$ 162.5	\$ 128.8	8 +26% +27	% \$ 316.4	\$ 271.4	+17% +19%
% of Sales	22.3%	21.3%	 /o	22.6%	22.1%	6

- 5.7% organic growth; mid single digit in all regions; tough double digit comps
- Profits up in all market sectors & geographies, CCL Design especially strong....
- ...plus excellent first full quarter at CCL Secure





### **CCL** Periods ended June 30th

CCL Consumer & Healthcare	CCL Design	CCL Secure
<ul> <li>Home &amp; Personal Care label sales up globally on share gains. Brazil slower, as for many customers</li> <li>Tube growth in line with customers</li> <li>Acquisition led growth in Healthcare &amp; Specialty, patchy results: NA Healthcare strong but Ag Chem and international geographies mixed</li> <li>Food &amp; Beverage up on robust Wine &amp; Spirits gains and solid results in Sleeves and Beverage labels</li> <li>Good growth in Closure labels</li> </ul>	<ul> <li>Robust growth, especially Electronics</li> <li>signs of improved market demand</li> <li>Automotive solid</li> <li>Germany still strong but signs of lower H217 N.A. demand</li> </ul>	<ul> <li>Excellent first full quarter from Innovia acquisition</li> <li>Strong organic growth</li> </ul>

# **CCL Joint Ventures**

Periods Ended June 30th

Results at 100%		Three I	montl	hs		Six months						
(millions of CDN \$)	2	2017	2016			2	2017		2016			
Sales	\$	32.7	\$	30.5		\$	63.1	\$	58.0			
Net income	\$	2.7	\$	2.6		\$	4.9	\$	5.0			
EBITDA	\$	5.9	\$	5.3		\$	10.9	\$	10.0			
% of Sales		18.0%		17.4%			17.3%		17.2%			
CCL equity share <sup>(*)</sup>	\$	1.4	\$	1.4		\$	2.5	\$	2.6			

- Record profitability in Russia on stronger ruble and new Sleeve plant progress
- Strong results in the Middle East continue
- Share gains in Chile
- CCL-Korsini in mould label venture opened in Q2 with start up losses



### Avery Periods Ended June 30th

	Three	months	Chang	je	Six m	onths	Change		
(millions of CDN \$)	2017	2016	Reported	Ex FX	2017	2016	Reported	Ex FX	
Sales	\$ 209.1	\$ 207.4	+1%	(2%)	\$ 369.9	\$ 387.0	(4%)	(4%)	
Operating income <sup>(1)</sup>	\$ 45.4	\$ 50.6	(10%)	(13%)	\$ 73.9	\$ 86.0	(14%)	(14%)	
Return on Sales	21.7%	24.4%	-		20.0%	22.2%	,		
EBITDA <sup>(1)</sup>	\$ 49.6	\$ 54.5	(9%)	(12%)	\$ 82.0	\$ 93.9	(13%)	(13%)	
% of Sales	23.7%	26.3%	)		22.2%	24.3%	•		

- U.S. superstore and wholesaler channel weakness affected demand for Printable Media, mix effect negatively impacted profitability
- Canadian, international and direct-to-consumer businesses combined posted modest gains
- Solid start to the U.S. back-to-school season



# Checkpoint

Periods ended June 30th

(millions of CDN \$)	۲hree ۱ 2017	nonths 2016(**)	Chan Reported	ige Ex FX	Six m 2017	onths 2016 <sup>(6)</sup>	Char Reported	ige Ex FX
Sales	\$ 171.0	\$ 92.6	n.m.	n.m.	\$ 320.3	\$ 92.6	n.m.	n.m.
Adj. operating income <sup>(5)</sup>	\$ 19.5	\$ 9.9	n.m.	n.m.	\$ 34.8	\$ 9.9		n.m.
Return on Sales	11.4%	10.7%	-		10.9%	10.7%	-	
EBITDA <sup>(1)</sup>	\$ 27.0	\$ 13.2	n.m.	n.m.	\$ 49.7	\$ 13.2	n.m.	n.m.
% of Sales	15.8%	14.3%	-		15.5%	14.3%	=	

- Strong results continue
- \$26.4 million of restructuring completed since acquisition. Expect restructuring actions to conclude in 2017, remaining issues largely in Europe
- Future progress will rely on more qualitative initiatives



## Innovia

Periods ended June 30th

	Three months				Change			Four m			Change		
(millions of CDN \$)	2	2017	2	016	Reported	Ex FX	2	017	20	016	Reported	Ex FX	
Sales	\$	91.7	\$	-	n.m.	n.m.	\$	121.4	\$	-		n.m.	
Adj. operating income <sup>(7)</sup>	\$	6.7	\$	-	n.m.	n.m.	\$	10.1	\$	-	n.m.	n.m.	
Return on Sales		7.3%		-	-			8.3%		-	-		
EBITDA <sup>(1)</sup>	\$	14.2	\$	-	n.m.	n.m.	\$	20.3	\$	-		n.m.	
% of Sales		15.5%		-				16.7%		-			

- Disappointing first full quarter
- Polypropylene resin spike from March through June, expected to fade H217
- Label industry volume solid



## Container

Periods ended June 30th

	Three months			าร	Char	nge	Six mo	onth	s	Change		
(millions of CDN \$)	20	17	2	2016	Reported	Ex FX	2017		2016	Reported	Ex FX	
Sales	\$	52.3	\$	56.2	(7%)	(10%)	\$ 100.8	\$	121.1	(17%)	(15%)	
Operating income <sup>(1)</sup>	\$	5.6	\$	7.9	(29%)	(32%)	\$ 11.7	\$	18.5	(37%)	(35%)	
Return on Sales		10.7%		14.1%	•		11.6%		15.3%	•		
EBITDA <sup>(1)</sup>	\$	9.2	\$	11.5	(20%)	(23%)	\$ 19.0	\$	25.9	(27%)	(25%)	
% of Sales		17.6%		20.5%	-		18.8%		21.4%	-		
Rheinfelden												
CCL equity share	\$	(0.6)	\$	(0.3)			\$ (1.1)	\$	(0.7)			

- Canadian plant ceased operations June 8<sup>th</sup>, sequentially weaker US\$ negatively impacted results
- Modest sales gains in Mexico, expanding capacity H217, FX a comparative Q2 issue on weaker US\$
- Rheinfelden start up volume constrained by conversion capacity



# Summary

#### Periods ended June 30th

(millions of CDN \$)	Three mon 2017			onths Change 2016 Reported Ex FX				Six m 2017	ont	Change Reported Ex FX		
CCL <sup>(3)(4)</sup>	\$	117.5	\$	91.3	+29%	+26%	\$	231.9	\$	195.2	+19%	+20%
Avery		45.4		50.6	(10%)	(13%)		73.9		86.0	(14%)	(14%)
Checkpoint <sup>(5)(6)</sup>		19.5		9.9	n.m.	n.m.		34.8		9.9	n.m.	n.m.
Innovia <sup>(7)</sup>		6.7		-	n.m.	n.m.		10.1		-	n.m.	n.m.
Container		5.6		7.9	(29%)	(32%)		11.7		18.5	(37%)	(35%)
Adj. operating income <sup>(1)</sup>	\$	194.7	\$	159.7	+22%	+19%	\$	362.4	\$	309.6	+17%	+18%
Sales	\$	1,252.9	\$	960.2	+30%	+28%	\$ 2	2,314.4	\$	1,827.0	+27%	+28%
Return on Sales		15.5%		16.6%	•			15.7%		16.9%	-	
EBITDA <sup>(1)</sup>	\$	248.4	\$	194.1	+28%	+28%	\$	460.1	\$	380.0	+21%	+23%
% of Sales		19.8%		20.2%	-			19.9%		20.8%	-	
EBITDA less capex as % of sales		14.0%		12.4%				11.9%		12.8%		

- Solid operating performance plus.....
- ....strong free cash flow



### Outlook

Mixed outlook for H217.....

- C\$ translation headwind
- CCL Secure volume low for Q3, solid orders comparatively in the rest of the Segment
- Expect a stable back-to-school season at Avery
- Unlikely to exceed strong Q316 at Checkpoint
- CCL Container H217 should recover in line to prior year
- Resin price/cost management at Innovia



### Questions





# **Definitions Appendix**

- <sup>(1)</sup> Non-IFRS measure; see MD&A dated June 30, 2017 for definition.
- (2) Free Cash Flow from Operations (non-IFRS measure) = cash from operating activities less capital expenditures, net of proceeds from sale of property, plant and equipment.
- (3) For the three-month and six-month periods ending June 30, 2017, operating income<sup>(1)</sup> excludes a \$4.1 and \$8.2, respectively, non-cash acquisition accounting adjustment to CCL Secure's opening inventory.
- <sup>(4)</sup> For the three-month and six-month periods ending June 30, 2016, operating income<sup>(1)</sup> excludes a \$2.0 non-cash acquisition accounting adjustment to Worldmark's opening inventory.
- (5) For the three-month and six-month periods ending June 30, 2016, operating income<sup>(1)</sup> excludes a \$14.6 non-cash acquisition accounting adjustment to Checkpoint's opening inventory.
- <sup>(6)</sup> Checkpoint results are for the 1.5 months ended June 30, 2016 as it was acquired May 13<sup>th</sup>, 2016.
- (7) For the three-month and four-month periods ending June 30, 2017, operating income<sup>(1)</sup> excludes a \$2.3 and \$7.0, respectively, non-cash acquisition accounting adjustment to Innovia's opening inventory.

